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MEETING WITH COLLEGE PRESIDENTS

23 March 1983

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SA/DCI/IA

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College Presidents Visit

23 March 1983

William J. Casey

MEETING WITH COLLEGE PRESIDENTS

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MEMORANDUM FOR: DCI

The Office of External Affairs prepared this material for your meeting. You are scheduled to meet for 15 minutes in the AM (see talking points at Tab B) and for 30 minutes in a final session. The Presidents will have a healthy round of briefings through the day. The final session should be a lively discussion of a wide range of topics.

Anything else?



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Date 22 March 83

A

Schedule for 23 March 1983

0900-0930	Arrival of Visitors
0930-0945	Welcome by Director of Central Intelligence
0945-1030	Briefing by Deputy Director of Central Intelligence
1030-1040	Break
1040-1130	Briefing by Associate Deputy Director for Intelligence
1130-1220	Briefing by Deputy Director for Science and Technology
1220-1230	Break
1230-1300	Discussion and Refreshments
1300-1400	Luncheon Hosted by Executive Director
1400-1530	Briefing by Associate Deputy Director for Operations
1530-1600	Meeting with Deputy Director of Central Intelligence
1600	Departure of Visitors

b

Notes for DCI Introductory Comments to
College and University Presidents on 23 March 1983

1. Welcome

- Appreciate taking time off from very busy schedules for visit. Particularly grateful to those who came long distances, such as President [redacted], Understand that President [redacted] has given up a day of vacation to be present.

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2. Purpose

- To familiarize you with what we do and how we accomplish mission of keeping policy makers informed.
- To reveal to you depth of CIA's dependence on academic world.
- To solicit from you recommendations on how we can better do our job and further improve Agency - academic relations.
- To get to know you personally.

3. Agenda

- You will be given a series of briefings by officials of the Agency this morning and early afternoon.
- During luncheon you will meet with other of my senior colleagues for informal discussions.
- At end of the day, John McMahon will meet with you again to answer, hopefully, any remaining questions and receive your comments and suggestions. I had hoped to meet with you too, but I have been called up to the hill to give a briefing at 4 o'clock.
- To make the conversations and briefings most useful, you are all cleared through SECRET for the day.

4. Background

- Agency underwent difficult days in the 1970s when the Intelligence Community suffered a 40% drawdown in funding; 50% slash in personnel.

- We are on the way back. Indicative are the number of National Estimates, the highest form of intelligence, produced--an average of 51 in the 1960s, to an average of only 12 from 1975-80, back up to 38 in 1981 and over 60 in 1982.

5. Ties with Academe

- General Donovan brought numerous leading academic figures into OSS during World War II. Their competence, dedication and initiative established a high caliber of research which has remained our goal to this day. Another influx of scholars came to Washington following creation of CIA in 1947.
- Particularly active in analytic wing of Agency.
- Some, like of Harvard, served and returned to the campus.
- Others, like Sherman Kent of Yale, began new careers with the Agency.

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6. Relations with Academic World

- First two decades after 1947, relations very close due ties binding founders with colleagues back on campuses.
- Relations soured with some schools in late 60s and early 70s.
- In part, due to temper of the times (Vietnam, Watergate, etc.); in part, due revelation of Agency sometimes questionable activities (particularly Church Committee report).
- Led to Harvard Guidelines and similar restrictions on CIA activity on a few other campuses.
- Relations on upswing in recent years due, in part, revelation of Soviet machinations (or actual military involvement) world-wide.

7. Dependence on Academe

- Will be revealed in detail during briefings, but I will comment on two obvious aspects of issue.
- Total dependence on colleges and universities as source of our professional staff employees.

Current Employees who Attended Colleges Represented Today
(as of 30 November 1982)

Inter-American University	3
Eastern Illinois University	3
University of New Hampshire	16
College of The Holy Cross	19
(One of those is my associate and deputy, John McMahon.)	
University of South Carolina	22
Drexel University	35
University of North Carolina	58

- Our needs cover entire spectrum of college curricula (majors in political science, economics, sociology, geography, psychology, engineering, physics -- to list a few.) It has been said that CIA could staff a major university. We have on board:

Ph.D.s
Masters
Bachelors
JD/LLB

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- We hope you will view CIA as a possible employer for the most capable graduates from your campuses.
- Our need for analytic talent, particularly for some of the less-studied Third World Areas, remains great.
- We also rely on faculty members for information and expertise, particularly for their comments on our research papers.
- Their views are sought, not only on the traditional topics of interest to the Agency -- Soviet and other Communist political, military and economic programs and policies -- but also in the new fields of international terrorism, technology transfer, global resources and nuclear proliferation on which we spend much time and effort today.

8. Final Comments

- Believe the briefings will be informative.
- Please ask any questions that come to you.

MEMORANDUM FOR:

~~DCI~~ ✓

In response to your request, the DDI prepared the attached sheet on Academic contacts and external research. The response from the IC Staff on Community participation was poor, but I've attached what they provided on short notice.



Date

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DDI Academic Contacts, 1982-83

DDI

Standing Advisory Groups

Military Economic Advisory Panel (SOVA)

Nuclear Intelligence Panel (OSWR)

Medical Consultants Panel - VIP Health (OGI)

Scholars-in-Residence

DDI - 4

(NIC - 0)

Academic Consultants Under Contract

DDI - 65

(NIC - 38)

DDI Hosted Conferences with Academics

July - December '82 -- 21 conferences

January - June '83 (projected) -- 31 conferences

External Research

FY-82 Total:

Academic:

Commercial:

FY-83 Total:

Academic:

Commercial:

Numbers of Universities Involved: Nine

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